

#### Becle, S.A.B. de C.V. Reports First Quarter 2019 Unaudited Financial Results

Mexico City, Mexico, April 30, 2019 /BUSINESSWIRE/ -- BECLE, S.A.B. de C.V. ("Cuervo", "BECLE" or the "Company") (BMV: CUERVO) today announced financial results for the quarter ended March 31, 2019.

All figures in this release are derived from the Interim Consolidated Financial Statements of the Company as of March 31, 2019 and for the three-month periods ended, and are prepared in accordance with International Accounting Standard 34 "Interim Financial Reporting" of the International Financial Reporting Standard (IFRS), which have been published in the Mexican Stock Exchange (BMV).

#### First Quarter 2019 highlights

- Volume increased 13.1% to 3.9 million nine-liter cases;
- Net sales increased 22.5% to P\$5,278 million pesos;
- EBITDA increased 6.8% to P\$1,147 million pesos. EBITDA margin was 21.7% and;
- Consolidated net income increased 394.7% to P\$703 million pesos, resulting in

earnings per share of P\$0.20.

All abovementioned increases and decreases have been determined in comparison to the corresponding period in the preceding year.

#### Management commentary

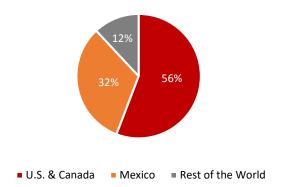
Becle initiated the year with strong first quarter results, reflected in volume and net sales increases of 13% and 23%, respectively. Depletion trends accelerated in the U.S. and Canada, contributing to a 31% net sales increase in the region. Mexico produced double-digit growth of volume and net sales, led by the Non-alcoholic category shipment performance; along with the benefits of the premiumization strategy coupled with the accumulated pricing taken across spirits categories. The Company remains well positioned in the global spirits industry, with significant capital and conservative financial leverage to execute our long-term growth strategy.

#### First Quarter 2019 results

Region	1Q19	1Q18	(Var.% YoY)
U.S. & Canada	2,168	1,799	20.5%
Mexico	1,252	1,119	11.9%
Rest of the World	<u>464</u>	<u>515</u>	<u>(9.8)%</u>
Total	3,884	3,433	13.1%

#### Volume by region 1Q19 (in 000s nine-liter cases)

# Volume breakdown by region 1Q19

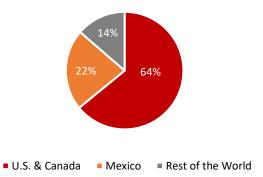


During the first quarter of 2019, total volume increased 13.1% to 3.9 million nine-liter cases. The year-over-year growth reflected a 20.5% increase in the U.S. and Canada region driven by strong depletions, an 11.9% increase in volumes in Mexico and a 9.8% decrease in the Rest of the World (RoW) region.

Region	1Q19	1Q18	(Var.% YoY)
U.S. & Canada	3,382	2,588	30.7%
Mexico	1,175	981	19.8%
Rest of the World	<u>720</u>	<u>738</u>	<u>(2.4)%</u>
Total	5,278	4,307	22.5%

### Net sales by region 1Q19 (in MXN\$ millions)

## Net sales breakdown by region 1Q19

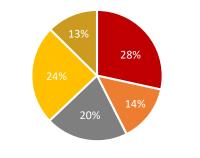


First quarter 2019 net sales increased 22.5% to P\$5,278 million pesos compared to the same period in 2018. Net sales in the U.S. and Canada increased 30.7% compared to the same period last year, primarily driven by a combination of volume growth and favorable sales mix toward premium spirit brands. In the same period, Mexico net sales increased 19.8% over the prior year period led by favorable sales mix toward premium spirit brands and the impact of accumulated pricing over the prior twelve months. Net sales of the RoW region decreased by 2.4% when compared to the first quarter of 2018, with a favorable sales mix that partially offsets volume decline.

Category	1Q19	1Q18	(Var.% YoY)
Jose Cuervo	1,104	1,022	8.0%
Other Tequilas	549	506	8.5%
Other Spirits	791	713	10.9%
Non-Alcoholic and Other	944	780	21.0%
RTD	<u>497</u>	<u>412</u>	<u>20.6%</u>
Total	3,884	3,433	13.1%

#### Volume by category 1Q19 (in 000s nine-liter cases)

### Volume breakdown by category 1Q19



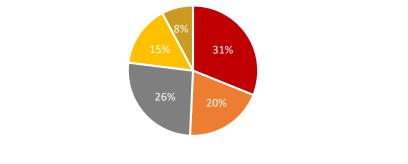
Jose Cuervo Other Tequilas Other Spirits Non-Alcoholic and Other RTD

Volume of Jose Cuervo increased 8.0% compared to the same period in 2018 and represented 28.4% of total volume for the first quarter of 2019. The Company's Other Tequila brands represented 14.1% of total volume, with volume increasing 8.5% compared to the prior year period. The Company's Other Spirits brands represented 20.4% of total volume in the period and experienced a 10.9% increase in volume over the first quarter of 2018. Volume of Non-alcoholic and Other represented 24.3% of total volume and volume grew 21.0% compared to the prior year period. Volume of ready-to-drink (RTD) represented 12.8% of total volume and grew by 20.6% compared to the prior year period.

Category	1Q19	1Q18	(Var.% YoY)
Jose Cuervo	1,641	1,342	22.3%
Other Tequilas	1,036	908	14.1%
Other Spirits	1,385	1,105	25.3%
Non-alcoholic and other	800	622	28.6%
RTD	<u>415</u>	<u>330</u>	<u>25.9%</u>
Total	5,278	4,307	22.5%

#### Net sales by category 1Q19 (in MXN\$ millions)

## Net sales breakdown by category 1Q19



Jose Cuervo 
Content Tequilas 
Other Spirits 
Non-alcoholic and Other 
RTD

Net sales of Jose Cuervo increased 22.3% compared the same period in 2018 and represented 31.1% of total net sales for the first quarter of 2019. Net sales of the Company's Other Tequila brands increased 14.1% compared to the prior year period and represented 19.6% of total net sales. The Company's Other Spirits brands represented 26.2% of total net sales in the period and reported a 25.3% increase in net sales compared to the first quarter last of year. Net sales of Non-alcoholic and Other represented 15.2% of total net sales and increased 28.6% compared to the prior year period. Net sales of RTDs represented 7.9% of total net sales and reported an increase of 25.9% compared to the prior year period.

Gross profit during the first quarter of 2019 increased 5.3% over the same period in 2018 to P\$2,785 million pesos. Gross margin was 52.8% for the first quarter of 2019 compared to 61.4% for the first quarter of 2018. The decline in gross margin was mainly derived from increases in third-party agave supply costs and lower production efficiencies; these effects were due to higher demand of super premium tequila along with the industry-wide sourcing of younger agave plants, affecting our distilling efficiency.

Advertising, marketing and promotion (AMP) expenses increased 28.3% to P\$1,065 million pesos when compared to the first quarter of 2018. As a percentage of net sales, AMP increased to 20.2% from 19.3% in the prior year period. This increase reflects the planned timing of AMP spend relative to the prior year period and the accelerated volume growth achieved during the first quarter.

Selling and administrative (SG&A) expenses increased 1.4% to P\$692 million pesos when compared to the first quarter of 2018. As a percentage of net sales, SG&A decreased to 13.1% from 15.8% in the prior year period.

Operating profit during the first quarter of 2019 increased 3.1% to P\$987 million pesos compared to the same period last year. Operating margin decreased to 18.7% as compared to 22.2% in the prior year period, primarily reflecting higher third-party agave supply costs, increased AMP, and partially offset by non-recurring items and other efficiencies in SG&A.

EBITDA in the first quarter of 2019 increased 6.8% to P\$1,147 million pesos compared to the first quarter of 2018. EBITDA margin was 21.7% for the first quarter of 2019.

Net financial results were P\$37 million pesos during the first quarter, mainly driven by net interest expense.

Consolidated net income in the first quarter of 2019 increased 394.7% to P\$703 million pesos, compared to P\$142 million pesos in the prior year period. Net margin was 13.3% for the first quarter of 2019, compared to 3.3% in the first quarter of 2018. Earnings per share were P\$0.20 in the first quarter of 2019, compared to P\$0.04 in the same period of the prior year.

### Financial position and cash flow

As of March 31, 2019, net cash was P\$3,053 million pesos, reflecting cash and equivalents of P\$12,789 million pesos relative to total financial debt of P\$9,736 million pesos.

During the first quarter of 2019, net cash flow from operating activities was P\$1,271 million pesos positive, and the Company invested P\$157 million pesos in capital expenditures. Cash used in financing activities was P\$129 million pesos for the first quarter.

#### **IFRS 16: Leases**

IFRS 16 was issued on January 2016 and replaces existing lease guidance, including IAS 17 Leases, IFRIC 4 Determining whether an Arrangement contains a Lease, SIC-15 Operating Leases – Incentives and SIC-27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease.

IFRS 16 introduces a single, on-balance sheet lease accounting model for lessees. A lessee recognizes a right-of-use asset representing its right to use the underlying asset and a lease liability representing its obligation make lease payments. to Subsequently, the lessee recognizes an amortization expense of the assets by right of use and an interest expense on the lease liabilities. There are recognition exemptions for shortterm leases and leases of low-value items. Lessor accounting remains similar to the current standard - i.e. lessors continue to classify leases as finance or operating leases and only some disclosure requirements are added. For lessees, IFRS 16 also modifies its cash flows presentation related to leases, since cash flow outflows from operating activities are reduced and outflows of cash flows from financing activities increased.

The Company adopted IFRS 16 initially on January 1, 2019, using the modified retrospective approach. Therefore, the cumulative effect of adopting IFRS 16 was recognized as an adjustment to the opening balance (increase in assets and liabilities). As of January 1, 2019, with no restatement of comparative information.

## **Conference Call**

The Company plans to host a conference call for investors at 9:00 a.m. Mexico City Time (10:00 a.m. US Eastern Time) today, Tuesday, April 30, 2019, to discuss the Company's first quarter 2019 unaudited financial results. Interested parties may also listen to a simultaneous webcast of the conference call by logging onto the Company's website at <a href="https://engage.vevent.com/rt/beclesadecvao~6457078">https://engage.vevent.com/rt/beclesadecvao~6457078</a> or <a href="https://www.becle.com.mx">www.becle.com.mx</a>.

### First Quarter 2019 Unaudited Financial Results Conference Call and Webcast Details

Date:	Tuesday, April 30, 2019			
Time:	9:00 a.m. Mexico City Time (10:00 a.m. ET)			
Participants:	Juan Domingo Beckmann (CEO)	Juan Domingo Beckmann (CEO)		
	Fernando Suárez (CFO)			
Dial-in:				
	Mexico Toll-free	01 800 9269157		
	U.S. Toll-free	1-(855) 493-3490		
	Toll/International	1-(720) 405-2153		
Conference ID:	6457078			

Webcast: https://engage.vevent.com/rt/beclesadecvao~6457078 or www.becle.com.mx.

#### \*Those participating via webcast will be unable to participate in live Q&A

#### About Becle

Becle is a globally renowned company in the spirits industry and the world's largest producer of tequila. Its extraordinary portfolio of over 30 spirits brands, some of them owned, some of them agency brands distributed only in Mexico, has been developed throughout the years to participate in key categories with high growth potential, serving the world's most important alcoholic beverage markets and attending key consumer preferences and tendencies. The portfolio strength of Becle is based in the profound legacy of its iconic internally developed brands such as Jose Cuervo®, combined with complementary acquisitions such as Three Olives®, Hangar 1®, Stranahan's®, Bushmills®, Pendleton® and Boodles®, as well as a relentless focus on innovation that during the years has created renowned brands such as 1800®, Maestro Dobel®, Centenario®, Kraken®, Jose Cuervo® Margaritas and b:oost®, among others. Some of Becle's brands are sold and distributed in more than 85 countries.

## EBITDA

EBITDA is a measure used in the Company's financial analysis that is not recognized under IFRS but is calculated from amounts that derive from the Company's Financial Statements. We calculate EBITDA as net income plus depreciation and amortization, income tax expense, and interest expense, less interest income, plus foreign exchange loss (gain).

EBITDA is not an IFRS measure of liquidity or performance, nor is EBITDA a recognized financial measure under IFRS. We believe that EBITDA can be useful to facilitate comparisons of operating performance between periods on a combined basis, but these metrics may be calculated differently by other issuers. EBITDA should not be construed as alternatives to (i) net income as an indicator of the Company's operating performance or (ii) cash flow from operating activities as a measure of the Company's liquidity.

### Disclaimer

This press release contains certain forward-looking statements which are based on Becle's current expectations and observations. Actual results obtained may vary significantly from these estimates. The information related to future performance contained in this press release should be read jointly with the risks included in the "Risk Factors" section of the Annual Report filed with the Comision Nacional Bancaria y de Valores (Mexican National Banking and Securities Commission). This information, as well as future statements made by Becle or by any of its legal representatives, either in writing or verbally, may vary significantly from the actual results obtained. These forward-looking statements speak only as of the date on which they are made, and no assurance can be made as to the actual results obtained. Becle undertakes no obligation and does not intend to update or review any of such forward-looking statements, whether as a result of new information, future developments and other related events.

#### **Investor Relations:**

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Alfredo Rubio alrubio@cuervo.com.mx

			rter ended 31, 2019		rter ended 31, 2018		ver year ance
(Figures in millions, except per share amounts)	(U.S. \$) <sup>(1)</sup>	(Pesos)	% of net sales	(Pesos)	% of net sales	\$	%
Net sales	275	5,278		4,307		971	22.5
Cost of goods	130	2,493	47.2	1,662	38.6	832	50.0
Gross profit	145	2,785	52.8	2,645	61.4	140	5.3
Advertising, marketing and promotion	55	1,065	20.2	830	19.3	235	28.3
Distribution	11	219	4.2	192	4.5	28	14.5
Selling and administrative	36	692	13.1	682	15.8	10	1.4
Other (income) expenses, net	(9)	(179)	(3.4)	(16)	(0.4)	(163)	1006.1
Operating profit	51	987	18.7	957	22.2	30	3.1
Financial results, net	2	37	0.7	779	18.1	(742)	(95.3)
Profit before tax	49	950	18.0	178	4.1	772	432.8
Total income taxes	13	247	4.7	36	0.8	211	582.4
Consolidated net income	37	703	13.3	142	3.3	561	394.7
Non-controlling interest	(1)	(12)	(0.2)	1	0.0	NM	NM
Net income to equity holders of the company	37	715	13.6	141	3.3	574	406.9
Depreciation and amortization	8	160		117			
EBITDA	60	1,147	21.7	1,074	24.9	73	6.8
Earnings per share	0.01	0.20		0.04			
Shares (in millions) used in calculation of earnings per share	3,585	3,585		3,581			

(1) U.S. dollars translated at 19.220 Mexican pesos solely for the convenience of the reader

### Consolidated statement of financial position

(Figures in millions)         (U.S. \$) <sup>(1)</sup> (Pesos)         (Pesos)           Assets         Cash and cash equivalents         660         12,789         12,028           Accounts receivable, net         263         5,097         8,536           Inventories, net         263         10,343         8,162           Other current assets         141         2,727         2,502           Total current assets         1,597         30,956         31,228           Non-current inventories         338         6,557         6,859           Property, plant and equipment, net         286         5,534         5,506           Right-of-use assets         100         1,330         0           Deferred tax asset         73         1,414         1,464           Intargible assets and trademarks, net         746         14,450         14,664           Goodwill         330         6,738         66,711         666           Total long-term assets         1,906         36,931         35,483           Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity         2,29         4,438         5,092           Current installement of notes payable to Banks			March 31, 2019	December 31, 2018
Cash and cash equivalents         660         12,789         12,028           Accounts receivable, net         263         5,097         8,536           Inventories, net         263         5,097         8,536           Other current assets         141         2,727         2,502           Total current assets         1,597         30,956         31,228           Non-current inventories         338         6,557         6,859           Property, plant and equipment, net         286         5,534         5,506           Right-of-use assets         100         1,930         0           Deferred tax asset         73         1,414         1,454           Intangible assets and trademarks, net         746         14,450         14,664           Goodwill         330         6,398         6,354           Total long-term assets         1,906         36,931         25,483           Total assets         3,503         67,688         66,711           Liabilities & stockholders' equity         229         4,438         5,092           Current installment of notes payable to Banks         7         138         48           Trade accounts payable         2,316         2,594           <	(Figures in millions)	(U.S. \$) <sup>(1)</sup>	(Pesos)	(Pesos)
Accounts receivable, net         263         5,097         8,536           Inventories, net         534         10,343         8,162           Other current assets         141         2,727         2,502           Total current assets         1,597         30,956         31,228           Non-current inventories         338         6,557         6,859           Property, plant and equipment, net         286         5,534         5,506           Right-of-use assets         100         1,930         0           Deferred tax asset         73         1,414         1,454           Intangible assets and trademarks, net         746         14,450         14,664           Goodwill         330         6,398         6,354           Other assets         33         647         646           Total long-term assets         1,906         36,931         35,483           Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity         20         2,316         2,594           Current installment of notes payable to Banks         7         138         48           Trade accounts payable         2102         2,316         2,594	Assets			
Inventories, net         534         10,343         8,162           Other current assets         141         2,727         2,502           Total current assets         1,597         30,956         31,228           Non-current inventories         338         6,557         6,859           Property, plant and equipment, net         286         5,534         5,506           Right-of-use assets         100         1,930         0           Deferred tax asset         73         1,414         1,454           Intangible assets and trademarks, net         746         14,450         14,664           Goodwill         330         6,398         6,354         0           Other assets         1,906         36,931         35,483         0           Total long-term assets         1,906         36,931         35,483         0           Current installment of notes payable to Banks         7         138         48         17ade accounts payable         2,016         2,554           Current lease liabilities         7         138         48         102         2,316         2,554           Current lease liabilities         7         145         102         102         102         102 <td< td=""><td>Cash and cash equivalents</td><td>660</td><td>12,789</td><td>12,028</td></td<>	Cash and cash equivalents	660	12,789	12,028
Other current assets         141         2,727         2,502           Total current assets         1,597         30,955         31,228           Non-current inventories         338         6,557         6,859           Property, plant and equipment, net         286         5,534         5,506           Right-of-use assets         100         1,930         0           Deferred tax asset         73         1,414         1,454           Intangible assets and trademarks, net         746         14,450         14,664           Goodwill         330         6,398         6,354           Other assets         1,906         36,931         35,483           Total long-term assets         1,906         36,931         35,483           Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity         2         2,316         2,594           Current installment of notes payable to Banks         7         138         48           Trade accounts payable         27         1,685         2,348           Other liabilities         7         145         102           Total current liabilities         7         145         102	Accounts receivable, net	263	5,097	8,536
Total current assets         1,597         30,956         31,228           Non-current inventories         338         6,557         6,859           Property, plant and equipment, net         286         5,534         5,506           Right-of-use assets         100         1,930         0           Deferred tax asset         73         1,414         1,454           Intangible assets and trademarks, net         746         14,450         14,664           Goodwil         330         6,398         6,354         5,566           Other assets         330         647         646         646           Total long-term assets         1,906         36,931         35,483           Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity         2         2,316         2,594           Current installment of notes payable to Banks         7         138         48           Trade accounts payable         120         2,316         2,594           Current installment of notes payable to Banks         7         145         102           Total current lease liabilities         7         145         102           Current installment of notes payable	Inventories, net	534	10,343	8,162
Non-current inventories         338         6,557         6,859           Property, plant and equipment, net         286         5,534         5,506           Right-of-use assets         100         1,930         0           Deferred tax asset         73         1,414         1,454           Intangible assets and trademarks, net         746         14,450         14,664           Goodwill         330         6,398         6,354           Other assets         33         647         646           Total long-term assets         1,906         36,931         35,483           Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity         Eurrent installment of notes payable to Banks         7         138         48           Current installment of notes payable to Banks         7         138         48         120         2,316         2,594           Current lease liabilities         8         154         0         4,624         102         102         102         102         102         102         102         102         102         102         102         102         102         104         104         104         114         114	Other current assets	141	2,727	2,502
Property, plant and equipment, net         286         5,534         5,506           Right-of-use assets         100         1,930         0           Deferred tax asset         73         1,414         1,454           Intangible assets and trademarks, net         746         14,450         14,664           Goodwill         330         6,398         6,354           Other assets         33         647         646           Total long-term assets         1,906         36,931         35,483           Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity         Uurrent installment of notes payable to Banks         7         138         48           Trade accounts payable         120         2,316         2,594           Current lease liabilities         8         154         0           Accruals         7         145         102           Other liabilities         7         145         102           Total current liabilities         90         1,747         0           Environmental reserve         6         119         121           Other liabilities         18         352         314           Deferred	Total current assets	1,597	30,956	31,228
Right-of-use assets       100       1,930       0         Deferred tax asset       73       1,414       1,454         Intangible assets and trademarks, net       746       14,450       14,664         Goodwill       330       6,398       6,354       0         Other assets       33       647       646         Total long-term assets       1,906       36,931       35,483         Total assets       3,503       67,888       66,711         Liabilities & stockholders' equity            Current installment of notes payable to Banks       7       138       48         Trade accounts payable       120       2,316       2,594         Current installment of notes payable to Banks       7       1,685       2,348         Other liabilities       8       154       0         Accruals       87       1,685       2,348         Other liabilities       7       145       102         Total current liabilities       90       1,747       0         Environmental reserve       6       119       121         Other long-term liabilities       180       3,485       3,568         Total long-term liabiliti	Non-current inventories	338	6,557	6,859
Deferred tax asset         73         1,414         1,454           Intangible assets and trademarks, net         746         14,450         14,664           Goodwill         330         6,398         6,354           Other assets         33         647         646           Total long-term assets         1,906         36,931         35,483           Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity         2         2,316         2,594           Current installment of notes payable to Banks         7         138         48           Trade accounts payable         120         2,316         2,594           Current lease liabilities         8         154         0           Accruals         7         145         102           Cotal current lease liabilities         7         145         102           Total current liabilities         90         1,747         0           Environmental reserve         6         119         121           Other long-term liabilities         180         3,502         3,568           Total current liabilities         180         3,485         3,568           Total long-term liabili	Property, plant and equipment, net	286	5,534	5,506
Intangible assets and trademarks, net         746         14,450         14,664           Goodwill         330         6,398         6,354           Other assets         33         647         646           Total long-term assets         1,906         36,931         35,483           Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity           48           Current installment of notes payable to Banks         7         138         48           Trade accounts payable         120         2,316         2,594           Current lease liabilities         8         154         0           Accruals         7         145         102           Other liabilities         7         145         102           Total current liabilities         8         154         0           Accruals         7         145         102           Total current liabilities         90         1,747         0           Environmental reserve         6         119         121           Other long-term liabilities         18         352         314           Deferred income taxes         180         3,485	Right-of-use assets	100	1,930	0
Goodwill         330         6,398         6,354           Other assets         33         647         646           Total long-term assets         1,906         36,931         35,483           Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity           48           Current installment of notes payable to Banks         7         138         48           Trade accounts payable         120         2,316         2,594           Current lease liabilities         8         154         0           Accruals         87         1,685         2,348           Other liabilities         7         145         102           Total current liabilities         90         1,747         0           Environmental reserve         6         119         121           Other liabilities         180         3,485         3,568           Total long-term liabilities         790         15,302         13,748           Total long-term liabilities         1,019         19,740         18,840           Total long-term liabilities         3         55         67           Total controlling interest         2,484 <td>Deferred tax asset</td> <td>73</td> <td>1,414</td> <td>1,454</td>	Deferred tax asset	73	1,414	1,454
33         647         646           Total long-term assets         1,906         36,931         35,483           Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity           48           Current installment of notes payable to Banks         7         138         48           Trade accounts payable         120         2,316         2,594           Current lease liabilities         8         154         0           Accruals         7         145         102           Other liabilities         87         1,685         2,348           Other liabilities         7         145         102           Total current liabilities         229         4,438         5,092           Long term debt, excluding current installments         495         9,598         9,745           Non-current lease liabilities         18         352         314           Deferred income taxes         180         3,485         3,568           Total long-term liabilities         1,019         19,740         18,840           Total long-term liabilities         1,019         19,740         18,840           Total long-term liabilities	Intangible assets and trademarks, net	746	14,450	14,664
Total long-term assets         1,906         36,931         35,483           Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity              Current installment of notes payable to Banks         7         138         48           Trade accounts payable         120         2,316         2,594           Current lease liabilities         8         154         0           Accruals         87         1,685         2,348           Other liabilities         7         145         102           Total current liabilities         7         145         102           Long term debt, excluding current installments         495         9,598         9,745           Non-current lease liabilities         90         1,747         0           Environmental reserve         6         119         121           Other long-term liabilities         18         352         314           Deferred income taxes         180         3,485         3,568           Total long-term liabilities         790         15,302         13,748           Total long-term liabilities         1,019         19,740         18,840	Goodwill	330	6,398	6,354
Total assets         3,503         67,888         66,711           Liabilities & stockholders' equity              66,711             66,711              66,711  <	Other assets	33	647	646
Liabilities & stockholders' equityCurrent installment of notes payable to Banks713848Trade accounts payable1202,3162,594Current lease liabilities81540Accruals871,6852,348Other liabilities7145102Total current liabilities2294,4385,092Long term debt, excluding current installments4959,5989,745Non-current lease liabilities901,7470Environmental reserve6119121Other long-term liabilities1803,4853,568Total long-term liabilities79015,30213,748Total controlling interest2,48248,09347,805Non-controlling interest2,48448,14847,872	Total long-term assets	1,906	36,931	35,483
Current installment of notes payable to Banks       7       138       48         Trade accounts payable       120       2,316       2,594         Current lease liabilities       8       154       0         Accruals       87       1,685       2,348         Other liabilities       7       145       102         Total current liabilities       7       145       102         Total current liabilities       90       1,747       0         Long term debt, excluding current installments       495       9,598       9,745         Non-current lease liabilities       90       1,747       0         Environmental reserve       6       119       121         Other long-term liabilities       18       352       314         Deferred income taxes       180       3,485       3,568         Total long-term liabilities       1,019       19,740       18,840         Total controlling interest       2,482       48,093       47,805         Non-controlling interest       2,484       48,148       47,872	Total assets	3,503	67,888	66,711
Trade accounts payable       120       2,316       2,594         Current lease liabilities       8       154       0         Accruals       87       1,685       2,348         Other liabilities       7       145       102         Total current liabilities       229       4,438       5,092         Long term debt, excluding current installments       495       9,598       9,745         Non-current lease liabilities       90       1,747       0         Environmental reserve       6       119       121         Other long-term liabilities       18       352       314         Deferred income taxes       180       3,485       3,568         Total long-term liabilities       790       15,302       13,748         Total controlling interest       2,482       48,093       47,805         Non-controlling interest       2,482       48,093       47,805         Non-controlling interest       2,484       48,148       47,872	Liabilities & stockholders' equity			
Current lease liabilities       8       154       0         Accruals       87       1,685       2,348         Other liabilities       7       145       102         Total current liabilities       229       4,438       5,092         Long term debt, excluding current installments       495       9,598       9,745         Non-current lease liabilities       90       1,747       0         Environmental reserve       6       119       121         Other liabilities       18       352       314         Deferred income taxes       180       3,485       3,568         Total long-term liabilities       1,019       19,740       18,840         Total controlling interest       2,482       48,093       47,805         Non-controlling interest       2,484       48,148       47,872	Current installment of notes payable to Banks	7	138	48
Accruals       87       1,685       2,348         Other liabilities       7       145       102         Total current liabilities       229       4,438       5,092         Long term debt, excluding current installments       495       9,598       9,745         Non-current lease liabilities       90       1,747       0         Environmental reserve       6       119       121         Other long-term liabilities       18       352       314         Deferred income taxes       180       3,485       3,568         Total long-term liabilities       790       15,302       13,748         Total controlling interest       2,482       48,093       47,805         Non-controlling interest       3       55       67         Total stockholders' equity       2,484       48,148       47,872	Trade accounts payable	120	2,316	2,594
Other liabilities         7         145         102           Total current liabilities         229         4,438         5,092           Long term debt, excluding current installments         495         9,598         9,745           Non-current lease liabilities         90         1,747         0           Environmental reserve         6         119         121           Other long-term liabilities         18         352         314           Deferred income taxes         180         3,485         3,568           Total long-term liabilities         790         15,302         13,748           Total controlling interest         2,482         48,093         47,805           Non-controlling interest         2,484         48,148         47,872	Current lease liabilities	8	154	0
Total current liabilities       229       4,438       5,092         Long term debt, excluding current installments       495       9,598       9,745         Non-current lease liabilities       90       1,747       0         Environmental reserve       6       119       121         Other long-term liabilities       18       352       314         Deferred income taxes       180       3,485       3,568         Total long-term liabilities       790       15,302       13,748         Total long-term liabilities       1,019       19,740       18,840         Total controlling interest       2,482       48,093       47,805         Non-controlling interest       3       55       67         Total stockholders' equity       2,484       48,148       47,872	Accruals	87	1,685	2,348
Long term debt, excluding current installments4959,5989,745Non-current lease liabilities901,7470Environmental reserve6119121Other long-term liabilities18352314Deferred income taxes1803,4853,568Total long-term liabilities79015,30213,748Total long-term liabilities1,01919,74018,840Total controlling interest2,48248,09347,805Non-controlling interest35567Total stockholders' equity2,48448,14847,872	Other liabilities	7	145	102
Non-current lease liabilities         90         1,747         0           Environmental reserve         6         119         121           Other long-term liabilities         18         352         314           Deferred income taxes         180         3,485         3,568           Total long-term liabilities         790         15,302         13,748           Total long-term liabilities         790         15,302         13,748           Total long-term liabilities         2,482         48,093         47,805           Non-controlling interest         2,482         48,093         47,805           Non-controlling interest         2,484         48,148         47,872	Total current liabilities	229	4,438	5,092
Environmental reserve       6       119       121         Other long-term liabilities       18       352       314         Deferred income taxes       180       3,485       3,568         Total long-term liabilities       790       15,302       13,748         Total liabilities       1,019       19,740       18,840         Total controlling interest       2,482       48,093       47,805         Non-controlling interest       3       55       67         Total stockholders' equity       2,484       48,148       47,872	Long term debt, excluding current installments	495	9,598	9,745
Other long-term liabilities       18       352       314         Deferred income taxes       180       3,485       3,568         Total long-term liabilities       790       15,302       13,748         Total liabilities       1,019       19,740       18,840         Total controlling interest       2,482       48,093       47,805         Non-controlling interest       3       55       67         Total stockholders' equity       2,484       48,148       47,872	Non-current lease liabilities	90	1,747	0
Deferred income taxes         180         3,485         3,568           Total long-term liabilities         790         15,302         13,748           Total liabilities         1,019         19,740         18,840           Total controlling interest         2,482         48,093         47,805           Non-controlling interest         3         55         67           Total stockholders' equity         2,484         48,148         47,872	Environmental reserve	6	119	121
Total long-term liabilities       790       15,302       13,748         Total liabilities       1,019       19,740       18,840         Total controlling interest       2,482       48,093       47,805         Non-controlling interest       3       55       67         Total stockholders' equity       2,484       48,148       47,872	Other long-term liabilities	18	352	314
Total liabilities       1,019       19,740       18,840         Total controlling interest       2,482       48,093       47,805         Non-controlling interest       3       55       67         Total stockholders' equity       2,484       48,148       47,872	Deferred income taxes	180	3,485	3,568
Total controlling interest       2,482       48,093       47,805         Non-controlling interest       3       55       67         Total stockholders' equity       2,484       48,148       47,872	Total long-term liabilities	790	15,302	13,748
Non-controlling interest35567Total stockholders' equity2,48448,14847,872	Total liabilities	1,019	19,740	18,840
Total stockholders' equity     2,484     48,148     47,872	Total controlling interest	2,482	48,093	47,805
	Non-controlling interest	3	55	67
Total liabilities and stockholders' equity 3,503 67,888 66,711	Total stockholders' equity	2,484	48,148	47,872
	Total liabilities and stockholders' equity	3,503	67,888	66,711

(1) U.S. dollars translated at 19.379 Mexican pesos solely for the convenience of the reader

### Consolidated statement of cash flows

(Figures in millions)		Three months ended March 31, 2019	Three months ended March 31, 2018
	(U.S. \$) <sup>(1)</sup>	(Pesos)	(Pesos)
Operating activities			
Income before income taxes	49	950	178
Items relating to investing activities:			
Depreciation and amortization	8	160	117
•	0	3	15
Loss on sale of property, plant and equipment	-		
Interest income	(3)	(50)	(42)
Items relating to financing activities:	(-)	(	()
Unrealized foreign exchange profit	(8)	(150)	(296)
Long term debt amortization	0	4	3
Interest expense	7	132	80
Subtotal	54	1,049	55
Changes	01	.,	
in:	470	0.444	0.000
Accounts receivable	176	3,411	3,309
Related parties	2	33	(11)
Other	•	07	(450)
receivables	2	37	(158)
Inventories	(97)	(1,879)	(838)
Security deposits	0	(2)	0
Prepayments	(14)	(278)	(402)
Trade accounts payable	(10)	(202)	(340)
Other assets	0	3	167
Other liabilities	2	48	(586)
Accruals	(34)	(663)	(1,368)
Income taxes	()	()	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
paid	(15)	(290)	(274)
Employee statutory profit	Ò	6	<b>`</b> (1) <sup>´</sup>
Changes in direct employee benefits	0	(3)	(60)
Net cash from operating activities	66	1,271	(507)
	00	·,_··	(001)
Investing activities	(0)	(157)	(24)
Investment in property, plant and equipment, net	(8)	(157)	(34)
Investment in intangible assets, net	0	0	(3,740)
Interest collected	3	50	42
Proceeds from sale of property, plant and equipment	0	3	0
Net cash (used in) provided by investing activities	(5)	(105)	(3,732)
Financing activities			
Repurchase of shares	2	47	(335)
Payments of lease liability	(7)	(134)	0
Interest	(')	(104)	Ū
paid	(2)	(42)	0
Net cash (used in) provided by financing activities	(7)	(129)	(335)
Net increase (decrease) in cash and cash			. ,
equivalents	54	1,038	(4,574)
Impacts due to the fx rate on cash	(14)	(277)	(707)
Cash and cash equivalents:	004	10.000	10.000
At beginning of the period	621	12,028	19,996
At end of period	660	12,789	14,715

(1) U.S. dollars translated at 19.379 Mexican pesos solely for the convenience of the reader.